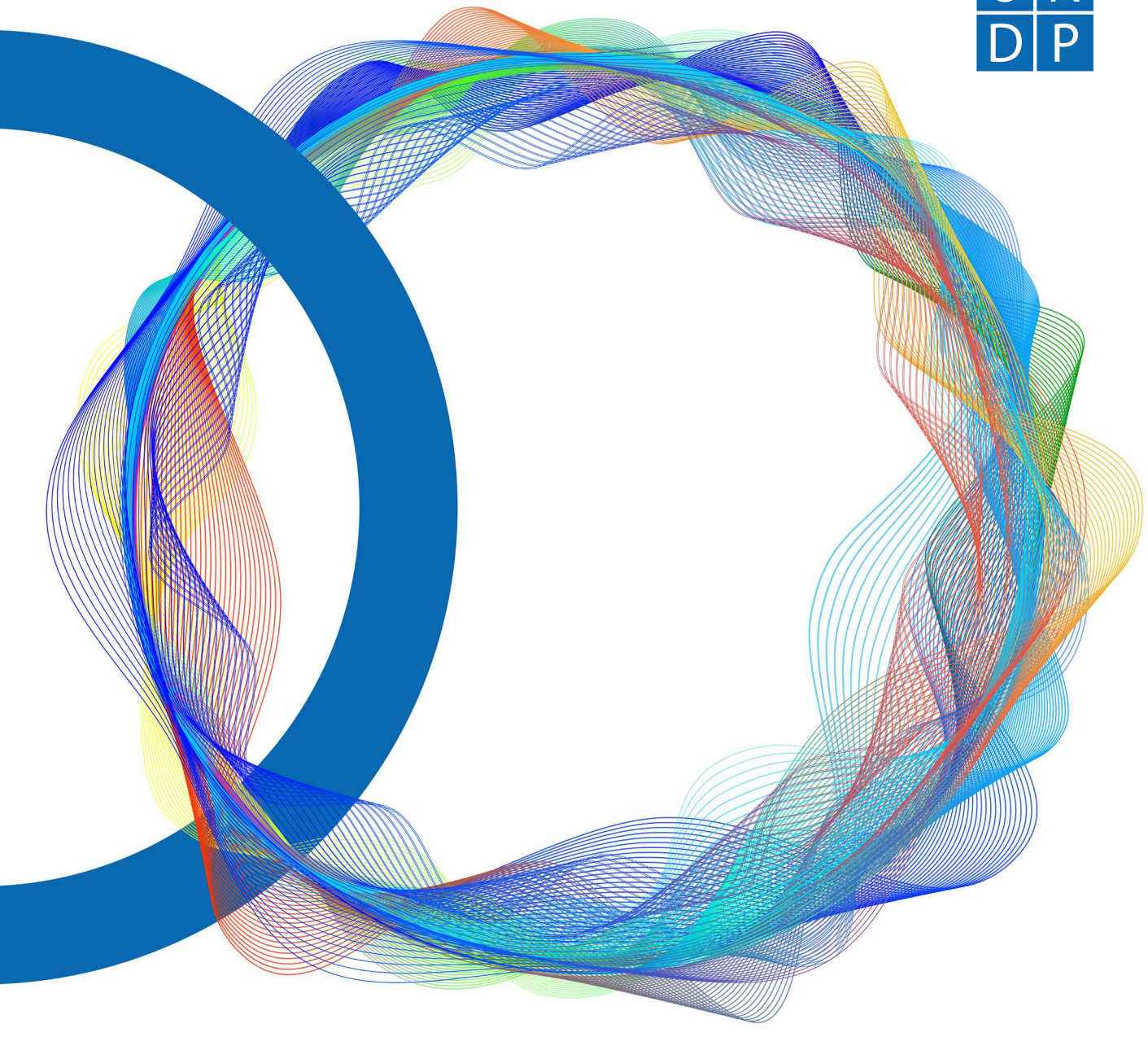
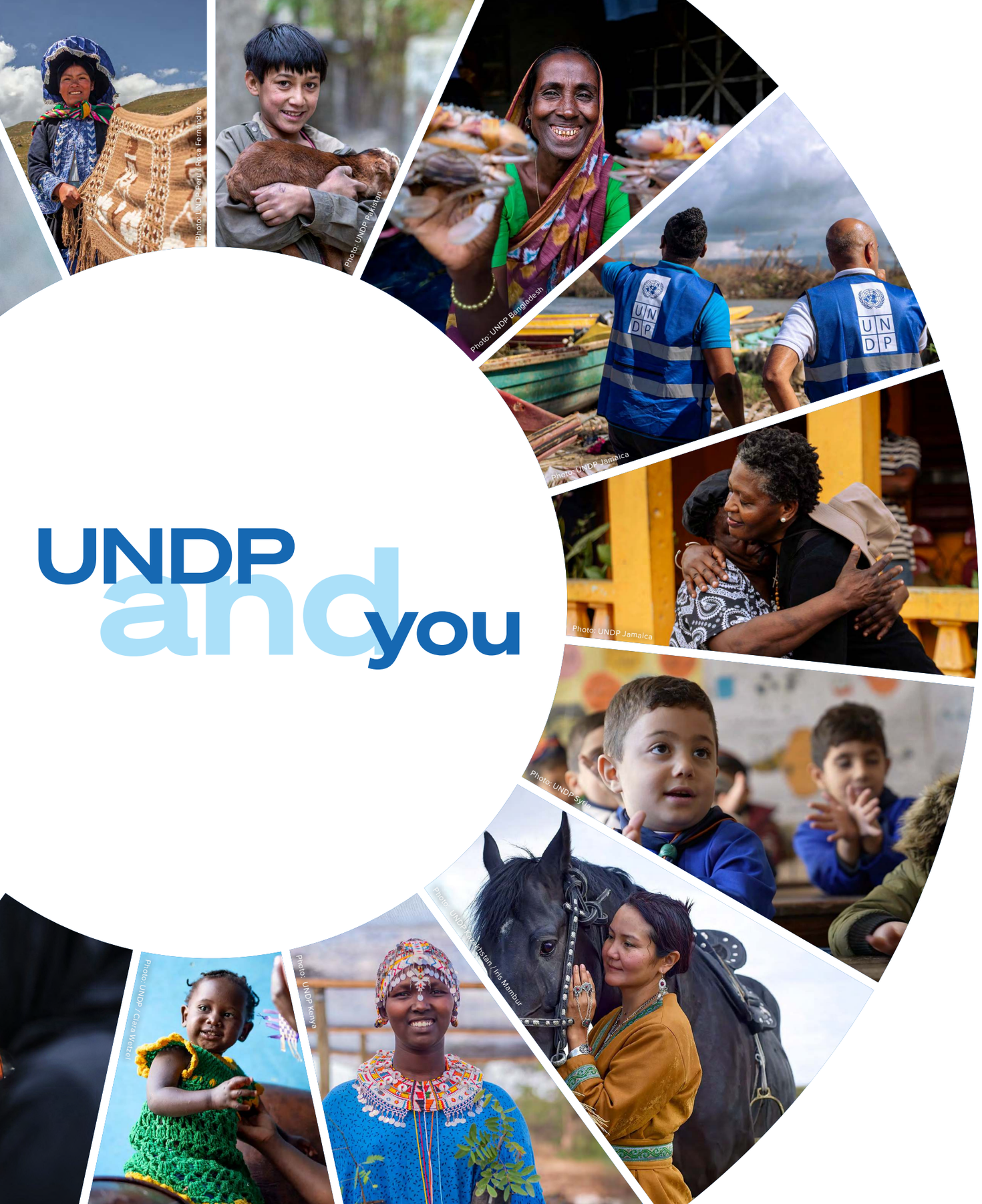


UNITED NATIONS DEVELOPMENT PROGRAMME

ANNUAL REPORT 2025



UNDP and you

Partnerships make it possible.

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Foreword

2025 tested development. Conflicts deepened. Climate shocks intensified. Fiscal space narrowed. And across the world, development budgets came under unprecedented pressure. The system built to advance progress faced strain just as needs surged. But in 2025, UNDP did what it has always done in difficult times. We stayed. We listened. And we delivered.

Behind every number in this report is a person: a woman in Vanuatu digging trenches to bring clean electricity to her village, a child in Tanzania gaining access to life-saving treatment, a municipal engineer in Ukraine keeping heat flowing through winter, a young entrepreneur in Cambodia building a business and leaving poverty behind. Their stories reflect the daily reality of development that delivers.

Together with our partners, UNDP supported 572 million people on paths to prosperity. We helped strengthen governance for 452 million people. We restored jobs for 2.6 million people in crisis settings. We advanced services for 182 million women and embedded digital solutions reaching 49 million people.

And they were achieved in a year when development financing tightened. Total voluntary contributions to UNDP increased modestly to $4.9 billion. But core resources—the most flexible funding that allows us to be present before, during and after crisis—declined by 24 percent. It affects how early we can act, how predictably we can support countries, and how boldly we can invest in prevention rather than response.

Yet even under pressure, partnership proved stronger than constraint.

Governments invested $1.4 billion of their own resources through UNDP programmes. New partners joined from the private sector and philanthropy. Long-standing contributors stepped forward with multi-year commitments. And every $1 of core funding generated $7.4 in additional resources, multiplying impact when it mattered most.

This is the power of partnership. It is also the foundation of our delivery.

Across 170 countries and territories, more than 23,000 UNDP personnel worked alongside governments, communities, civil society and the private sector. Recovery teams cleared debris in shattered cities. Digital teams built public infrastructure for the future. Governance experts helped safeguard elections. Climate specialists supported countries protecting forests and accelerating clean energy. Quietly, persistently, they helped keep development moving forward.

While development is under pressure, UNDP kept focusing on delivery. Delivery that strengthens institutions. Delivery that restores livelihoods. Delivery that protects people and planet. And this delivery depends on partnerships.

That is why this annual report not only highlights what we achieved together, but also recognizes those who made it possible: our donors. In a year of financial constraint, your support helped sustain progress where it matters most.

The case for development is clear. Investing early reduces risk. Investing together multiplies impact. Investing consistently builds resilience and stability.

At a time of tightening budgets and growing needs, UNDP will continue to listen. We will continue to partner. And we will continue to deliver.

The world needs it now more than ever.

Alexander De Croo
UNDP Administrator

We listen, partner and deliver

Top achievements

Together, we changed lives in 2025

Restored jobs in crises:
2.6 MILLION PEOPLE
in 46 countries

Photo: UNDP Ukraine

Photo: UNDP Colombia

Created paths to prosperity:
572 MILLION PEOPLE
in over 120 countries

Photo: UNDP Iraq / Claire Thomas

Advanced women's rights to services:
182 MILLION WOMEN
in 46 countries (2022–2025)

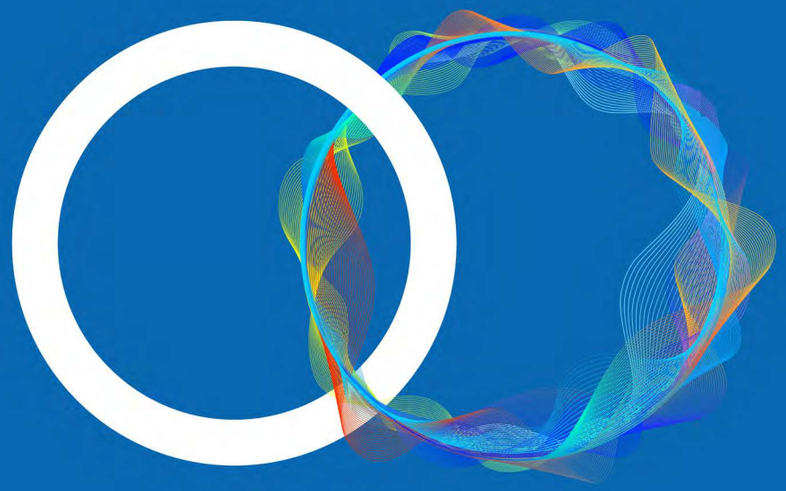
Backed better governance:
452 MILLION PEOPLE
in over 120 countries

Photo: UNDP Nepal

Embedded digital in development:
49 MILLION PEOPLE
in 39 countries

Photo: UNDP Guinea Bissau / Gwenn Dubourthoumieu

Core delivers more



UNDP is grateful to all our financial contributors. Through us, they invest in development that people can see, measure and rely on—impact and results that take us all forward.

Among different streams of funding to UNDP, core resources are the most meaningful. They underpin everything we do, making delivery possible across every single programme.

In 2025, core contributions decreased to $442 million, from $581 million in 2024. This decline is a serious concern. Core resources keep UNDP on the ground where risks are highest and needs are greatest. We act early and flexibly, before crises erupt and costs multiply. We provide innovative solutions to complex global challenges.

And we leverage additional resources—in 2025, every $1 in core resources generated $7.4 in other funding for impact on the ground. All while UNDP sustained the highest levels of quality, integrity and accountability as a trusted public institution, sending 91 cents of every dollar to programmes in developing countries.

UNDP thanks the UN Member States who continue to provide core resources. Leadership and support matter, now more than ever. And no more so than in reversing declines in funds that benefit hundreds of millions of people and our world as a whole.

Core contributors

Core funds are flexible, regular resources that are not earmarked for a specific project or theme.

*Includes core funding for 2024 received in 2025

**Includes core funding for 2026 received in 2025

Germany

Japan

Sweden

Switzerland

Norway

Netherlands

Canada

Denmark

Republic of Korea

United Kingdom

Belgium

Ireland

Qatar

Spain

New Zealand

India

Luxembourg

China

Saudi Arabia

Austria

Türkiye

Finland

Thailand

Kuwait

Singapore

Iceland

Liechtenstein

Vietnam*

Portugal

Cambodia**

Philippines

Samoa*

Thank you for investing in development

Every investment in UNDP is an investment in development that delivers. **We spend 91 cents of every dollar on programmes and services in developing countries**, keeping our work fully grounded in the lives of the people and communities we serve. That translates into livelihoods and clean energy, the choice to vote, better healthcare and recovery from crisis.

The other 9 cents make all our programmes possible, through efficient digital systems, leading expertise and accountable measurement of our results.

Every investment in UNDP is a strong vote of confidence, endorsing our role and performance. We are grateful to our long-standing donors, particularly those who stepped up contributions in 2025 or provided flexible, multi-year commitments.

More developing countries are financing their own development through UNDP. New partners, including philanthropies and the private sector, also invest in us. They trust our expertise, our local presence and our track record of delivery.

All financial figures are provisional as of 1 April 2026 and subject to change until the completion of audited financial statements.

Top 20 contributors in 2025

Global Environment Facility, Germany, European Union, The Global Fund, Argentina, Norway, Japan, Multi-Partner Trust Fund, Sweden, Republic of Korea

Gabon, Denmark, Guatemala, Saudi Arabia, Canada, Netherlands, Green Climate Fund, United Kingdom, Brazil, Colombia

Highlights

24% decrease in core funding
(regular resources)

Core contributions received in 2025 decreased to $442 million, from $581 million in 2024

14% decrease in funding windows

Contributions from thematic funding windows decreased to $115 million from $133 million in 2024

Total voluntary contributions to UNDP increased slightly

Voluntary contributions in 2025 advanced to $4.9 billion, an increase of 4% from 2024

17% increase in government development financing

Developing countries invested $1.4 billion of their own resources in UNDP programmes in 2025, making up 29% of total resources

10 partners* made multi-year pledges to regular resources

Belgium, Canada, Denmark, Luxembourg, Ireland, Netherlands, New Zealand, Qatar, Sweden and Türkiye

**Australia had a multi-year agreement in 2025 but did not contribute to core funding*

4 partners increased their contributions to regular resources

Spain, Luxembourg, Belgium and Austria

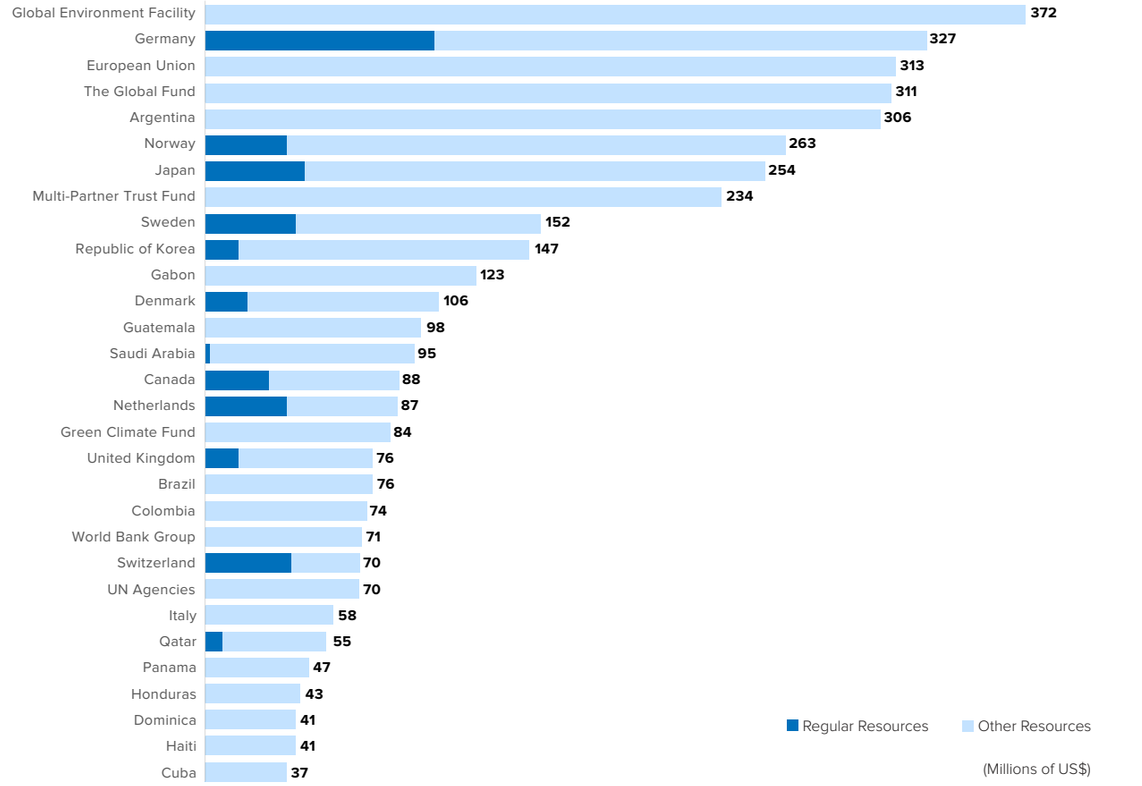
Government development financing

Governments invested over **$1.4 billion** of their own resources in UNDP programmes in their countries in 2025—an increase from 2024. The top 15 contributors in 2025 were:

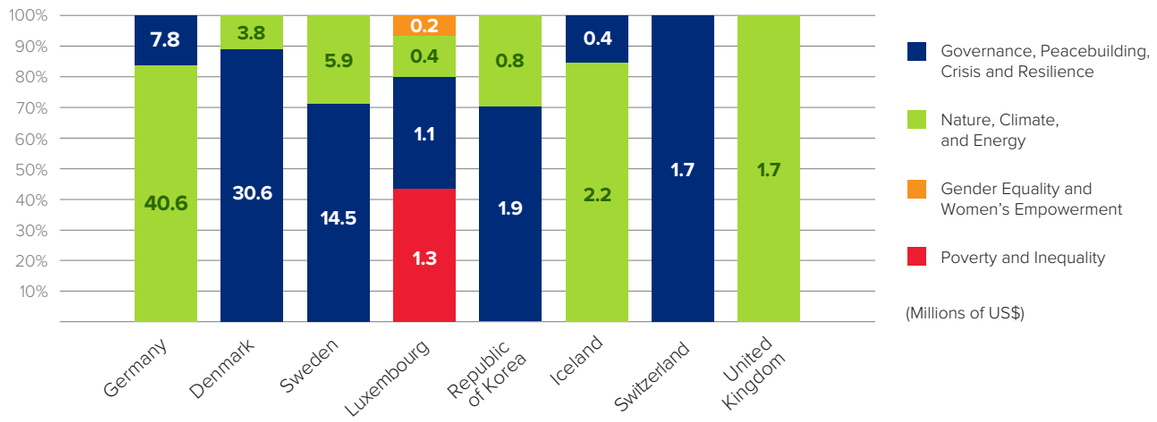
Argentina, Gabon, Guatemala, Colombia, Brazil, Panama, Honduras, Dominica, Haiti, Saudi Arabia

Cuba, Uruguay, Angola, Egypt, Turkmenistan, Morocco, Serbia, Montenegro, Indonesia, India

Top UNDP funding partners



Funding windows



Prosperity for all

Thank you for championing prosperity

Together, UNDP and our partners are creating prosperity for all in economies where everyone has opportunities to thrive. Through UNDP support, entrepreneurs live their passions and improve their societies. Women, young people and rural communities gain dignity and security.

Paths to prosperity run through decent jobs and livelihoods, digital tools, financial services, energy access and healthcare. UNDP supports governments to provide all of these. We make powerful, mutually reinforcing links among them—and manage risks of reversals. Delivering across the Sustainable Development Goals, we leave no one behind. People move from poverty to prosperity.

252 million
people
gained services to help them leave poverty (2022–2025)

Health for a lifetime

A child innocently wading into water in Tanzania has long faced a dire risk. Schistosoma worms in lakes and streams, once in the bloodstream, cause a rash and fever—and cognitive damage and other devastating consequences if left untreated. That sets many children up for a lifetime of poor health and chronic poverty.

Schistosomiasis has long been easily treatable, but not for the youngest patients. In 2025, a UNDP collaboration with public and private partners opened the door to hope through a new paediatric treatment for children below age 5. It stands to benefit 50 million preschool-aged children at risk worldwide, helping them to stay in school and learn. One day, they will thrive as adults.

As soon as the treatment became available, UNDP began working with countries in sub-Saharan Africa, the worst-affected region, to integrate it into national healthcare systems. Tanzania was the first country in the world to grant regulatory approval. A half dozen other nations are not far behind.

Through UNDP, science, partnerships and political will have come together to protect children and safeguard the future.

A poverty exit plan

Kem Touch never went to school. She once lived in a tent, trapped in dire poverty. But caught by a social safety net, she changed her life.

“I can help myself,” she says with pride. “I am motivated to do better, to have a better life.”

Kem Touch has benefited from an innovative UNDP-supported social protection programme in Cambodia. It’s about hand-ups, not handouts, helping people move out of poverty not just temporarily but for good. The return on every dollar invested is the difference between temporary relief and a lasting exit from poverty.

Initially, the programme gave Kem Touch $10 a month for basic needs. It also equipped her with skills and assets to launch a thriving poultry business. Today, her sales at the local market generate up to eight times the stipend she once received.

> “I am motivated to do better, to have a better life.”

Cambodia’s social protection programme echoes the country’s ambitions—for all citizens to move out of poverty. It invests in people so they can invest in their own futures, with a goal of reaching 200,000 poor households by 2035. Early gains are impressive: a 40% rise in incomes, a 60% boost in savings and a return of $9 for every $1 invested.

Left photo: UNDP / Kumi Media
Right photo: UNDP Cambodia

Thank you for improving governance

Better lives for people depend on governance that delivers both development and peace. UNDP brings decades of experience and trusted partnerships to its work supporting elections, public institutions and policymaking. We help governance stay grounded in human rights and fully responsive to what people say they want and need, in their country and community.

Effective governance is the entry point for success in all other areas of UNDP assistance and across the SDGs. With our partners, we back services that keep roads maintained and schools open, and budgets that invest in economic opportunities and the digital future. Institutions cultivate peace, correct injustice and protect space for people's participation.

Rights for women

It was cause for celebration when the Senate secretariat became Chile's fourth national body to reach the gold level of UNDP's Gender Equality Seal for Public Institutions.

It joined three national ministries on agriculture, foreign affairs and justice. Gaining a gold means each institution is making changes to achieve gender equality in policies, staffing, training, budgets and more. Without such steps, long-standing and deeply rooted patterns of gender discrimination would continue unquestioned and unabated.

The Senate secretariat has established a women's leadership programme. The Foreign Affairs Ministry doubled the number of women ambassadors. With a feminist foreign policy, Chile led recent international resolutions to stop digital violence and improve care systems.

Says an employee at the Ministry of Justice and Human Rights, "We know that a transformative change takes a long time. But we have seen it happen."

The Seal operates on a simple principle: change public institutions from within as they influence millions of lives through laws and services.

> "Transformative change takes a long time. But we have seen it happen."

The idea is taking off. In 2025, the Seal expanded from 30 to 36 countries, adding Bosnia and Herzegovina, Colombia, Chile, Guatemala, Mongolia, and Peru (pictured). It has reached 117 institutions, including in the Arab States for the first time, and over 330,000 public servants.

Governance that delivers

Votes for peace

Peace was once an uncertainty in Malawi's Machinga District. Before elections, local communities often erupted in violent clashes. Voting inspired neither confidence nor trust.

But in 2025, when over 7 million Malawians had the chance to elect a new president and parliament, Machinga District remained calm.

Months of work to develop early warning systems and conflict prevention skills paid off. Local chiefs, party officials and youth groups were alert to any signs of trouble—and ready to calm tensions.

"We have committed ourselves to building peace. So we don't wait for situations to escalate. We try to defuse them early," said Senior Chief Mizinga. He heads the local District Peace and Unity Committee, supported by UNDP and the UN Peacebuilding Fund.

> "We have committed ourselves to building peace."

Without the committee, deeply rooted patterns of conflict might have re-emerged, further eroding Malawi's still-fragile democracy. Instead, the committee kept polling on track. In the last days before the election, committee members fanned out to local communities, offering reassurances that peace is possible. And violence is never inevitable.

911 million
registered voters
supported to participate in elections (2022–2025)

Left photo: UNDP Peru / Jasmin Ramírez Romero
Right photo: UNDP Malawi

Thank you for protecting our planet

Everyone depends on a healthy planet. Development that protects nature and addresses climate change, while providing prosperity for people everywhere—that's our future. UNDP helps bring it within reach.

With our partners, we assist countries to make people-planet connections. We translate good intentions to adapt to climate change and protect nature into actions felt across societies and economies. Energy goes green. Innovation shapes new industries. Forests and oceans flourish. Livelihoods improve. UNDP offers proof of the possibilities for a rapidly transitioning world.

Nature protected, rights restored

It was a victory for people and planet the day the Government of Ecuador granted legal land titles to the Shuar Indigenous communities.

They live in one of the most important natural areas in the Ecuadorian Amazon. With the titles, they gained formal rights to manage the more than 93 million square metres of land that sustain their culture. Rich in biodiversity and carbon-absorbing forests, the land is also vital to slowing climate change.

UNDP helped convene government officials and community members to hammer out an agreement on the land titles. "We created a plan together," says Mateo Yangora, a Shuar community leader. "It includes conservation measures, because the forest is not just our livelihood. It's our life."

Without land titles, the Shuar struggled to remain on their land. They faced constant risks from outside interests exploiting and destroying its precious resources. With the titles, they have the power to protect their land—and decide how to use it to improve their community and end poverty.

> "The forest is not just our livelihood. It's our life."

In 2025, under a national climate action plan supported by UNDP, Ecuador also initiated sweeping measures to protect nature and cut greenhouse gas emissions. The plan covers all sectors of the economy and includes a provision to draw 80% of energy from renewable sources.

Our healthy planet

Clean energy elevates everything

Reliable clean electricity switches on better futures. It means more income, more education, more free time, more healthcare. That's why women in Larimaat, Vanuatu, far from any electrical grid, aren't waiting for power to arrive. They're building a system to generate it.

"We must bring the change. We are the change," says local leader Micheline Molsambak.

She oversees dozens of local women who are digging ditches and hauling buckets of sand to construct Larimaat's first small-scale hydroelectric system.

It's one of 20 climate and clean energy projects supported by UNDP in poor communities across four Pacific countries. For decades, the lack of energy has kept them on the margins of economies and the modern world. No more.

> We must bring the change. We are the change."

The work is hard. And well worth it, resulting in electricity for all local homes, businesses, clinics and schools. Local women gain green jobs and earn income to pay school fees and invest in small businesses. Shovels in hand, they dream of a future that finally looks bright.

76.5
million people
gained direct benefits from clean energy projects (2022–2025)

Left photo: UNDP Ecuador
Right photo: UNDP Pacific Office in Fiji / Daniel Calderon Gonzalez

Thank you for strengthening resilience

In the toughest environments, UNDP stays and delivers. We are on the ground before, during and after crises, providing what people need to withstand and recover. With an effective organization, a global footprint and local networks, UNDP operates at scale, quickly and efficiently.

Crises differ, but the roots are often the same, emerging from disrupted development. Clearing debris, sustaining local economies, providing services, re-establishing the rule of law—these are among the ways that UNDP and our partners help people at the most trying times of their lives. We restart development to recover now, prevent more crises and restore prosperity.

Keeping the heat on

For 18 years, Liudmyla Budenko has managed the district heating plant in Odesa, Ukraine. Her daily work, during a winter colder than any in recent memory, keeps people alive.

“This is heat in apartments, kindergartens and schools. It really matters,” she says.

Never has her dedication been more important. Odesa is among the cities in Ukraine that have come under constant attacks during the current war. Energy infrastructure is a primary target.

Against all odds, Liudmyla and her colleagues have sustained heating for a city with a million residents, even during electrical blackouts.

In 2025, UNDP helped restore electricity services for over 6.6 million people across Ukraine. Overcoming broken supply chains, we procured critical equipment to repair damaged power stations. In some cases, this opened opportunities to simultaneously “green” the grid.

> “Heat in apartments, kindergartens and schools. It really matters.”

Since 2022, UNDP has mobilized $565 million in public and private energy finance globally while implementing energy projects worth over $270 million. It’s an investment with many returns, because power delivers not just heat and light—but better livelihoods, education and healthcare, along with knowledge to stay safe and survive.

Paths to recovery

Rebuilding lives

Conflict cost Ahmed, 31, a leg, but not his determination to rebuild a life for his two children. Amid the near-total destruction of Gaza, he is restoring his community and earning an income, with support from UNDP.

“I wake up full of energy in the morning, ready to work,” he says. “People are happy that we’re opening the streets again.”

Ahmed monitors debris removal in a place where 80% of buildings have been reduced to massive piles of rubble. Moving the mess is the only way to provide aid to people and begin reconstruction.

In 2025, UNDP hired nearly 3,000 people from local communities to remove, crush and reuse debris for roads and building foundations. They collected 225,000 tonnes and cleared nearly 100 kilometres of roads.

> “People are happy that we’re opening the streets again.”

Instead of being trapped in places where they sought refuge from the conflict, people can once again move around and begin restoring their homes and businesses. It’s an act of hope and resilience in a shattered land.

$2.67 billion
(52% of UNDP expenditure)
improved lives in fragile and crisis-affected contexts in 2025*

*Internal expenditure analysis based on the OECD fragility list of countries, 2025 delivery data.

Left photo: UNDP Ukraine / Andrii Krepkykh
Right photo: UNDP / Programme of Assistance to the Palestinian People

Accelerators of the future

Thank you for embracing innovation

Innovation in technology and finance speeds development by opening opportunities and deepening trust. But it must be managed well, serving all people. That's where UNDP steps in. We help countries seize the upsides—and manage the downsides.

Countries turn to UNDP to close digital gaps. We help develop digital infrastructure as the route to thriving economies, with built-in measures to mitigate cybersecurity and other risks. Costs fall and people gain better links to markets, information and services.

Transforming development financing is about spending money wisely to protect our future. Public and private resources both play vital roles, including when blended together. All flows must move in the same direction, towards shared goals of prosperity and a healthy planet.

Each life protected

On any given day, across India, parents soothe their children during vaccinations. It hurts for a moment, but each jab saves a life and protects a family.

Everybody vaccinated: Ten years ago, it was a hope, but coverage had stagnated at 65%. Millions of children remained vulnerable to preventable diseases.

They would still be in that situation today—without a digital innovation that has transformed healthcare. A partnership between the Government, UNDP and the vaccine alliance Gavi digitized vaccine logistics through eVIN, a system that tracks every dose so it can be delivered on time. That step alone pushed coverage to 93%.

To close the last gaps, a unified digital immunization registry, U-WIN, came online in 2025. It covered every woman and child, making vaccines and real-time medical records available wherever people seek care.

That's crucial for India's 600 million internal migrants, who are on the move in search of better lives and need care in different places. They include Rajeshwari, who says, "Having vaccinations anywhere is a big help." Gone are the days of worrying about her baby being vaccinated if she moves from her remote community for a better-paying job in a city.

> "Getting vaccinations anywhere is a big help."

U-WIN has tracked vaccination schedules for 32 million pregnant women and 97 million children, supporting the distribution of over 650 million doses annually.

Better together: public and private

Tunisia's island of Djerba is a World Heritage site, ringed by miles of sun-blessed beaches. But booming tourism and limited land complicate waste management.

Enter UNDP's Platform for Investment Support and Technical Assistance (PISTA). It connects ideas to investment, blending public and private finance.

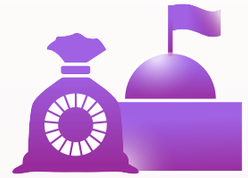
In Djerba, PISTA provides seed funding for investable projects to manage waste and generate energy. "We are building a system that integrates recycling and energy recovery in an intelligent way," says M. Imed Landolsi, a director at the National Agency for Waste Management.

This is one of 16 PISTA projects across Africa. From food systems to energy, each improves conditions to attract much-needed funds for climate action. Otherwise, many of these investments, while vital, might be seen as too high-risk, especially for private capital.

In 2025, PISTA provided $2.5 million and unlocked $400 million in potential follow-on investment. It's a huge leap forward in Africa, which attracts just 4% of global climate finance. Projects are also expected to generate 45,000 green jobs.

> "We are building a system that integrates recycling and energy recovery in an intelligent way."

PISTA is so promising that the 2025 global agreement on financing for development, the Sevilla Commitment, endorsed it to mobilize private capital.



$920 billion

in public and private finance aligned and leveraged for the SDGs (2022–2025)

Left photo: UNDP India / Prince Prasun
Right photo: UNDP Tunisia

Thank you for keeping us accountable

Our performance

Through UNDP, **1.1 billion people in 170 countries** in 2025 gained better services, governance and economic opportunities. Everywhere we served, we matched our ambition to deliver with far-reaching results–because our institution is strong and accountable. Each dollar we spend goes towards better lives, through both our own programmes and our role as the operational backbone of the broader United Nations development system.

Through our **portfolios**, we are modernizing how development is delivered. Portfolios are built for flexibility and scale. They connect issues and transform systems so people and our planet can thrive.

Value for money

- **91 cents** of every programme dollar funds development activities
- **$28.9 million** in operational efficiencies, **up 55%** from 2024

An engaged, inclusive culture

- Staff Engagement Index reached **76/100**, exceeding the global benchmark for the first time
- Women hold **59%** of senior leadership positions (D1/P6)

A service provider to the UN family

- **$6.85 billion** in payments processed in **122 currencies** for more than 70 United Nations entities
- **136** common premises managed globally, housing **19,700** personnel across **118** United Nations country teams

Accountable and transparent

- **19th** consecutive clean audit opinion from the United Nations Board of Auditors (2024)
- **Second-most-transparent** United Nations organization on the Aid Transparency Index

Modernized and efficient

- **Over 3,000** business processes automated through the Quantum enterprise resource planning platform; **11** sister United Nations entities have joined the platform
- **AI-enabled service** delivery programmes launched in partnership with Microsoft and other private sector partners

Thank you for maintaining trust

Recognition from partners

"Our partnership as BMZ with UNDP is very crucial, because it's important that we help out people in need and also in the long-term perspective. And that is what we do, a great cooperation and great partnerships with BMZ and UNDP for the last years."

Reem Alabali Radovan
Federal Minister for Economic Cooperation and Development, Germany

"The development of our region can only be achieved through greater integration and through global partners like UNDP that strengthen multilateralism."

Christian Asinelli
Corporate Vice President of Strategic Programming, Development Bank of Latin America and the Caribbean (CAF)

"UNDP continues to deliver in fragile settings by strengthening democratic institutions, empowering women entrepreneurs and unlocking finance that helps build resilience. Collectively the work of the agency demonstrates the ongoing value of multilateralism."

Ms. Tara Soomro
ECOSOC Ambassador, Permanent Mission of the United Kingdom to the UN

"In South Sudan, we see firsthand the tangible impact of Global Fund support implemented by trusted partners like UNDP. Through the procurement, storage, and distribution of laboratory, HIV, TB, and malaria essential supplies, this partnership ensures that vital medicines and services reach people who would otherwise have no access."

H.E Joanne Minns
Ambassador of Canada to South Sudan

"When UNDP was founded in 1965, it gave the United Nations a laser-like focus on poverty and inequality. It brought countries and regions together in partnership to improve lives around the world."

Ursula von der Leyen
President of the European Commission

"UNDP's expertise in sustainable finance has been instrumental in strengthening integrated national financing frameworks and unlocking blended finance solutions. Together, we are reinforcing countries' capacity to align public and private capital with sustainable development priorities."

Mr. Héctor José Gómez Hernández
Ambassador and Permanent Representative, Permanent Mission of Spain to the United Nations

"Working with UNDP for the enhancement of sustainable coffee practices has proven to be an effective way of connecting the private and the public sectors for the advancement of the Global Goals."

Veronica Rossi
Global Sustainability Director, Lavazza Group

"Wellcome is proud to partner with UNDP to put people's health at the heart of ambitious and inclusive national climate plans."

Alan Dangour
Director of Climate and Health, Wellcome Trust

"UNDP and KSrelief's collaboration is a proven model for achieving sustainable peace and human dignity."

H.E. Dr. Abdullah Al Rabeeah
Advisor to the Royal Court and Supervisor General of the King Salman Humanitarian Aid and Relief Center (KSrelief)

"Together with UNDP, we strengthen systems ensuring free, fair, inclusive elections."

AMM Nasir Uddin
Chief Election Commissioner of Bangladesh

"Partnering with UNDP has been the greatest opportunity to showcase the real-life Decentralized AI use cases for tackling challenges in the developing world. We're all on the same mission."

Tiffany Wang
Head of EMEA Region, FLock.io

"I became a UNDP Goodwill Ambassador [because] I was determined to use my voice to advocate for gender equality globally, especially in times of crisis, when women and girls are the most vulnerable."

Michelle Yeoh
UNDP Goodwill Ambassador

"We are proud to partner with UNDP through the UNSGSA to shape and accelerate the global financial health agenda, elevating financial health and safety as a strategic priority for leaders worldwide and advancing solutions that strengthen resilience and expand economic opportunity for all."

Mastercard Center for Inclusive Growth

Global, regional, local

UNDP's **23,000+ personnel** are working together across **170 countries and territories** for people and our planet.

Headquarters

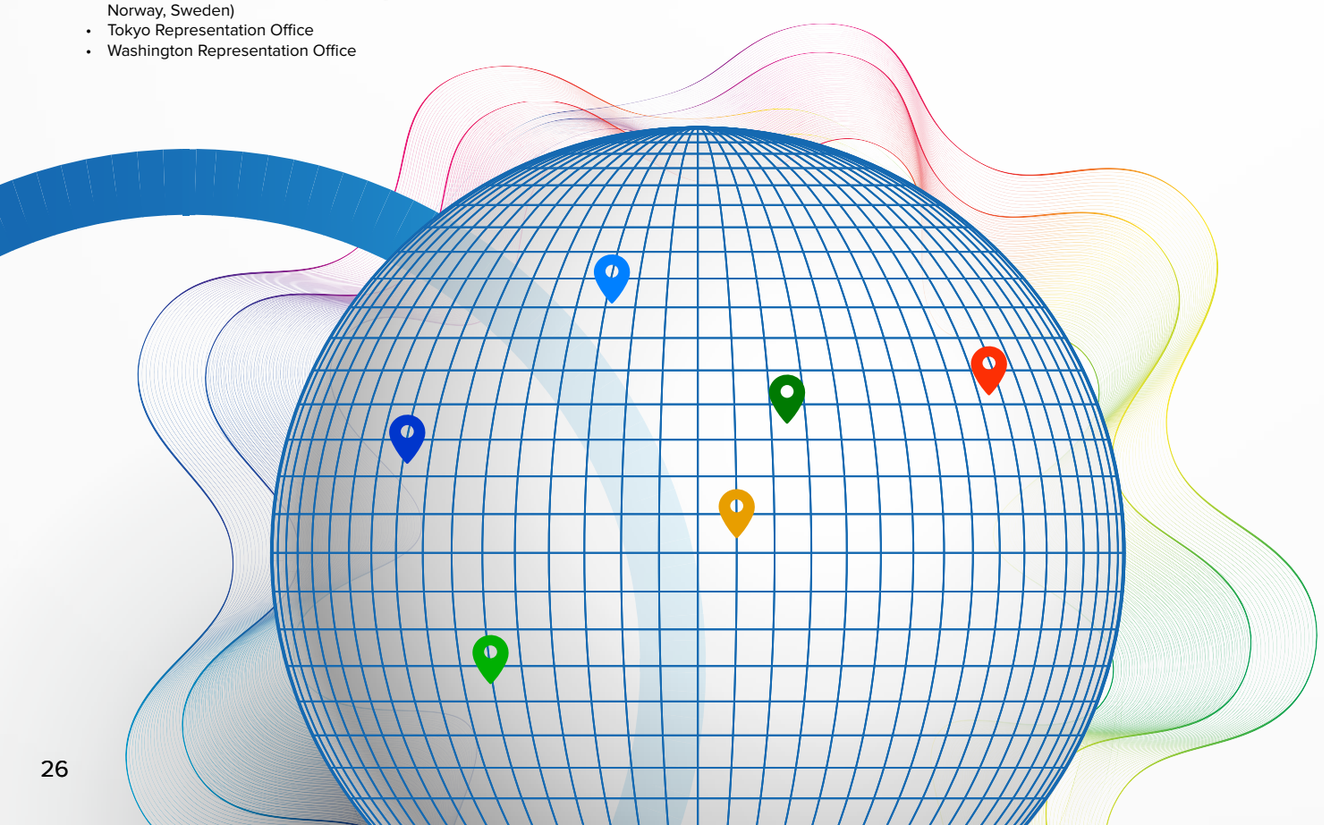
- New York headquarters

Policy and Programme Centres

- Doha (Partnership and Technical Advice Office)
- Istanbul International Centre for Private Sector in Development
- Global Policy Centre for Governance
- Rome Centre for Sustainable Development
- Seoul Policy Centre
- Singapore Global Centre for Technology, Innovation and Sustainable Development

Representation Offices

- Brussels Representation Office (covering the European Union, Belgium, Luxembourg)
- Geneva Representation Office
- Germany Representation Office
- Nordic Representation Office (covering Denmark, Finland, Iceland, Norway, Sweden)
- Tokyo Representation Office
- Washington Representation Office



Africa

- **Addis Ababa Regional Service Centre**
- Angola
- Benin
- Botswana
- Burkina Faso
- Burundi
- Cameroon
- Cabo Verde
- Central African Republic
- Chad
- Comoros
- Congo
- Côte d'Ivoire
- Democratic Republic of the Congo
- Equatorial Guinea
- Eritrea
- Eswatini
- Ethiopia
- Gabon
- The Gambia
- Ghana
- Guinea
- Guinea-Bissau
- Kenya
- Lesotho
- Liberia
- Madagascar
- Malawi
- Mali
- Mauritania
- Mauritius and Seychelles
- Mozambique
- Namibia
- Niger
- Nigeria
- Rwanda
- São Tomé and Príncipe
- Senegal
- Sierra Leone
- South Africa
- South Sudan
- Togo
- Uganda
- United Republic of Tanzania
- Zambia
- Zimbabwe

Arab States

- **Amman Regional Hub**
- Algeria
- Bahrain
- Djibouti
- Egypt
- Iraq
- Jordan
- Kuwait
- Lebanon
- Libya
- Morocco
- Programme of Assistance to the Palestinian People
- Saudi Arabia
- Somalia
- Sudan
- Syrian Arab Republic
- Tunisia
- Yemen

Europe and Central Asia

- **Istanbul Regional Hub**
- Albania
- Armenia
- Belarus
- Bosnia and Herzegovina
- Cyprus
- Georgia
- Kazakhstan
- Kosovo (as per UN Security Council Resolution 1244 [1999])
- Kyrgyzstan
- Montenegro
- North Macedonia
- Republic of Moldova
- Serbia
- Tajikistan
- Türkiye
- Turkmenistan
- Ukraine
- Uzbekistan

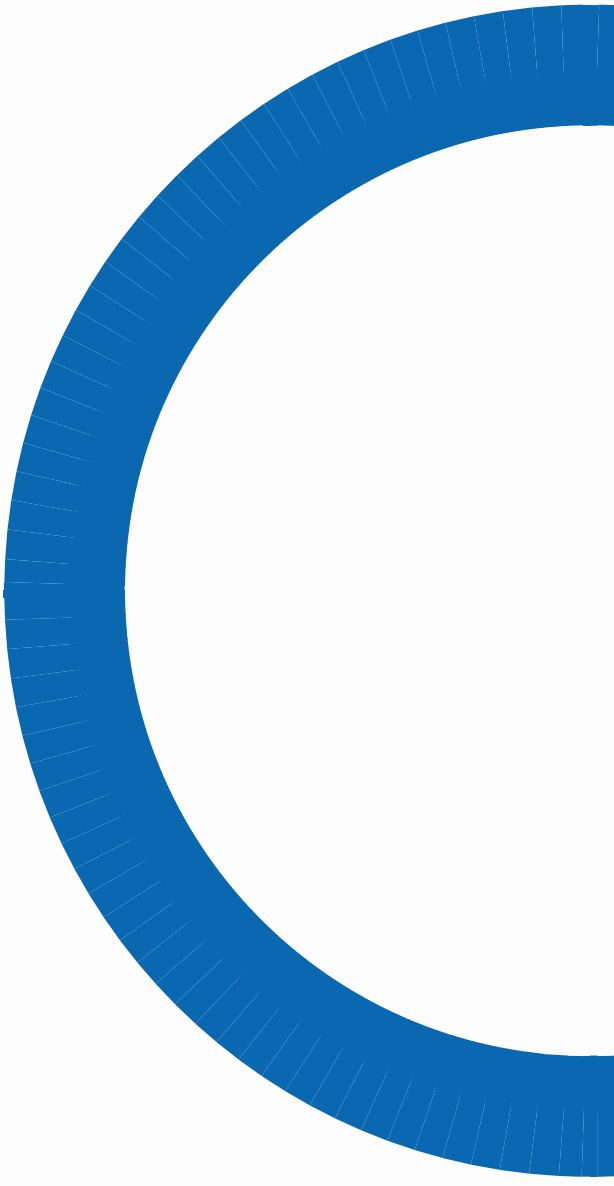
Asia and the Pacific

- **Bangkok Regional Hub**
- Afghanistan
- Bangladesh
- Bhutan
- Cambodia
- China
- Democratic People's Republic of Korea
- India
- Indonesia
- Iran (Islamic Republic of)
- Lao People's Democratic Republic
- Malaysia (covering Brunei Darussalam, Malaysia, Singapore)
- Maldives
- Mongolia
- Myanmar
- Nepal
- Pacific Office in Fiji (covering Federated States of Micronesia, Fiji, Kiribati, the Marshall Islands, Nauru, Palau, Solomon Islands, Tonga, Tuvalu, Vanuatu)
- Pakistan
- Papua New Guinea
- Philippines
- Samoa (covering Cook Islands, Niue, Samoa, Tokelau)
- Sri Lanka
- Thailand
- Timor-Leste
- Viet Nam

Latin America and the Caribbean

- **Panama Regional Hub**
- Argentina
- Barbados and the Eastern Caribbean (covering Anguilla, Antigua and Barbuda, Barbados, the British Virgin Islands, Dominica, Grenada, Montserrat, Saint Kitts and Nevis, Saint Lucia, Saint Vincent and the Grenadines)
- Bolivia
- Brazil
- Chile
- Colombia
- Costa Rica
- Cuba
- Dominican Republic
- Ecuador
- El Salvador
- Guatemala
- Guyana (covering Suriname)
- Haiti
- Honduras
- Jamaica (covering the Bahamas, Belize, Bermuda, Cayman Islands, Jamaica, Turks and Caicos Islands)
- Mexico
- Panama
- Paraguay
- Peru
- Trinidad and Tobago (covering Aruba, Curaçao, Sint Maarten, Trinidad and Tobago)
- Uruguay
- Venezuela

Thank you
for making
a difference.



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